

# RCAP Project Highlights

**Where:**

Mill Creek Authority, Huntingdon County, Pennsylvania

**Problem:**

The system was delinquent on its USDA RD debt service requirements because of fiscal mismanagement.

**Solution:**

RCAP Solutions, Inc. provided assistance on the development of a rate restructuring calculation and a delinquent collection program that not only enabled the Authority to become current on the debt service, but also to set aside monies for a capital improvement fund.



## Mill Creek – A Financial Success Story

The Mill Creek Authority (MCA) was in dire financial straits due to customer rates being too low to support the operation and maintenance costs of the water and wastewater systems, and by poor customer account management practices.

RCAP Solutions staff worked with the MCA in developing overall capacity of the systems. Early on, RCAP developed a customer rate restructuring plan, adopted by the MCA board, to enable the authority to catch up on its debt service arrearage and operate the systems in a responsible financial manner. Next, RCAP developed a delinquent collection policy to capture lost revenue by aggressively pursuing late payments, charging interest on delinquent accounts, and making deals with customers—such as not charging to fill swimming pools. The new policy righted these problems and encouraged shutting off water service if a customer was at least 90 days past due. The new rates, along with the delinquency policy, enabled the MCA to become current with USDA RD on its debt service and contribute to a Capital Improvement Fund to maintain the system in the future.

RCAP also assisted the MCA in procuring \$2.7 million in USDA funding—including grants of \$589,900 for the water project and \$400,000 for sewer—to run an extension to adjacent Brady Township and add 165 customers. This is significant in this community with a 19% low income population and a median household income of \$28,571.

RCAP Solutions is proud of the technical assistance provided for this project, which established financial responsibility and allowed the MCA to be a viable entity in the future, while providing the citizens of Brady Township with safe drinking water and increasing the value of their properties.

RCAP Solutions works with communities to address a broad range of needs, including community infrastructure, and to promote public, environmental, and economic health.

RCAP Solutions is a member of the Rural Community Assistance Partnership. RCAP is a national network of regional nonprofit organizations that provide comprehensive, on-site technical assistance and training to help small, rural communities address their drinking water, wastewater, and other community development needs.

**For more information**

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## Additional Pennsylvania Projects

PROJECT	COMMUNITY	TYPE
Alburtis Borough	Alburtis	Drinking water
Bell Twp VA & ERP	Bell Township (Punxsutawney)	Wastewater
Bessemer Borough -- ERP & VA	Bessemer Borough	Wastewater
Big Run Boro Sewer Authority	Big Run Borough Sewer Authority	Wastewater
Burnt Cabins Village Of	Dublin Township (Burnt Cabins)	Wastewater
Coaldale Six-Mile Run Water Corp	Coaldale Borough (Six Mile Run)	Drinking water
Conewango Twp ERP & VA	Conewango Township	Wastewater
Coolspring-Jackson ERP & VA	Coolspring	Wastewater
Coolspring-Jackson ERP & VA	Jackson Township	Wastewater
Dudley Carbon Joint Municipal Authority	Dudley Borough	Drinking water
Farmington Township (Clarion)	Farmington Township (Leeper)	Drinking water
Gilberton Borough	Gilberton Borough	Wastewater
Guys Mills Water Association	Randolph Township (Guys Mills)	Drinking water
Hamlin Twp	Hamlin Township (Hazel Hurst)	Wastewater
Huston TWP	Huston Township (Pennfield)	Wastewater
Jones Township Municipal Auth	Jones Township (Wilcox)	Wastewater
Kinzua/Warren Cty Sewage Auth	Clarendon Borough	Wastewater
Kinzua/Warren Cty Sewage Auth	Glade Township	Wastewater
Kinzua/Warren Cty Sewage Auth	Mead township	Wastewater
Kistler Authority	Kistler Borough (Mount Union)	Wastewater
Luzerne Township Sewer Authority	Luzerne Township (Brownsville)	Wastewater
Mill Creek Authority - Waste Water	Mill Creek Borough	Wastewater
Mill Creek Authority - Water	Mill Creek Borough	Drinking water
Monroe Twp ERP & VA	Monroe Township (Clarion)	Wastewater
Morris Run Village	Hamilton Township (Morris Run)	Drinking water
Morris Run Wastewater Project	Hamilton Township (Morris Run)	Wastewater
Muddy Run Regional Authority	Bigler	Wastewater
Northeast Schuylkill Joint Municipal Aut	Rush Township (Tamaqua)	Wastewater
Northeast Schuylkill Joint Municipal Aut	Ryan Township (Barnesville)	Wastewater
Otto Township Sewer Authority	Otto Township (Duke Center)Sewer	Wastewater
Reading Township (Conewago Estates)	Reading Township	Wastewater
Richfield Area Joint Auth -FinMgmt	Monroe Township (Richfield)	Drinking water
Richfield Area Joint Auth -FinMgmt	West Perry Township (Mt Pleasant Mills)	Drinking water
Roulette TWP	Roulette Township (Roulette)	Wastewater
Rush Township	Rush Township (Philipsburg)	Wastewater
Shannock Valley General Services Auth.	Cowanshannock Township (Nu Mine)	Wastewater
Shannock Valley General Services Auth.	Rural Valley Borough	Wastewater
Sugar Grove Township (Warren County)	Sugar Grove Borough	Wastewater
Sugar Grove Township (Warren County)	Sugar Grove Township	Wastewater
Tuscarora Township	Tuscarora Township (Honey Grove)	Wastewater
Tylersburg Sewage	Farmington Township (Leeper)	Wastewater
Wattsburg Borough Water System	Wattsburg Borough	Drinking water
West Fallowfield Sewer Authority	West Fallofield Twp Sewer Authority	Wastewater
West Salem Twp. Muni. Sewage Auth.	West Salem Township - Mercer Co.	Wastewater
Young Twp ERP & VA	Young Township (Walston)	Wastewater